Strategic leadership of technology

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Objective of presentation



 Looking at key points
(NB: it is important to study the paper and its links as such for a more comprehensive picture) Looking at specific ingredients: basis for empirical analysis

- Leadership success: e.g. Ford, Apple, Honda
- Leadership failure: e.g. Kodak, GM (to some extent)

Strategic planning and management

• A generic model



Strategic information systems

Key elements



Mission and vision

Review of the fundamentals

Strategic leadership

• What it is?

A blueprint for strategic leadership

Specific elements



Anatomy of strategic leadership

Specific elements



How Kodak missed the digital photography revolution

Key aspects

How Kodak failed



A look at the specifics (a basis for lessons learned)

How Apple invented the future

Key aspects



The decision loom

 What it is all about and why it is important

Innovation through strategic partnership

Practice at Honda

Academic outreach initiative

Honda's example



How to create leaders

IBM and CISCO

Strategic leader

• Mulally at Ford: making all the difference

Conclusion

 Importance of case studies (recall credo of Harvard Business School)